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# Application of Advanced Analytics in Insurance Industry



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## **Table of Contents**

A quick introduction to Autobots & Chatbots	3
Autobots' Edge over humans	3
How Chatbots work?	3
Key qualities of a good Chatbot	4
Others factors	4
Evaluation Matrix with Scores	5
Classification of Scale for Scores	6
A look into some key applications	
Scope for improvements in the future	
The final word	7
References	7

#### **Author's Bio**

Madhur Virmani is a Senior Business Consultant in the Insurance Solution Group at Hexaware. Madhur has 13 years of experience in the insurance & IT industry across P&C, life and health insurance and reinsurance domain with large insurance and IT organizations. He is an engineering graduate with additional insurance qualifications such as a FIII, ACII. He carries a rich international experience in consulting, business analysis and designing IT solutions for leading global insurers in the US & Europe. He has served as a visiting faculty member at the National Insurance Academy, Pune, India and an examiner at the Insurance Institute of India, Mumbai, India. Madhur can be reached at madhurv@hexaware.com



## **1** Introduction

Insurance companies globally are faced with new challenges such as unforeseeable disasters, greater customer expectations, soft markets, new approaches to distribution, regulatory compliance and consolidation. These challenges are leading insurance organizations to improve profitability by reducing the length of underwriting cycles, the claims lifecycle, by providing real-time quotes, on-the-spot claim settlement and customized offerings. These business requirements are driving IT to deliver faster capabilities and offer ways to maintain and improve business performance metrics. However, insurers cannot achieve these objectives unless they have the means to develop useful information from the colossal amount of data they manage on a day-to-day basis.

The insurance market's success relies on how accurately risk is assessed. Insurance providers need to organize, analyze, and convert disparate, unstructured data into more meaningful information as well as having a business intelligence platform with an appropriate set of key performance indicators (KPIs) aligned to their corporate strategy in order to measure, monitor and manage their business performance.

However, insurance companies struggle with the challenges of managing the enormous amount of data they possess, which becomes a problem when combined with poor quality data. Insurers also face a challenge in regulating their claims costs, which a big portion of it can be controlled by detecting fraudulent claims early in the life-cycle and avoiding the payment of fraudulent claims.

This whitepaper provides an overview of an insurance analytics solution and highlights Hexaware's insurance analytics solution to cater to the needs of insurance organizations to provide services in measurement and forecasting of KPIs, identification of fraudulent claims and underwriting irregularities.

#### How Chatbots work?

Some of the key analytics and data related challenges faced by Insurance industry are:

Lack of quality data increases risks: A huge amount of data, if not maintained properly, poses challenges. Insurers also need to be regularly audited to adhere to data standards established. Traditionally, business intelligence has grown out of a history of regulatory reporting requirements. However, these are changing, with regulators continuously introducing new performance measurement and monitoring criteria. There is also a lack of consistency in reporting standards globally, which introduces reconciliation complexities. Improperly maintained and poor quality data adds to the problem.

Lack of a single, enterprise-wide view: For a business to make the right decision and achieve optimum performance, information has to flow across functional boundaries such as sales, marketing, claims, underwriting, and operations. Information also needs to be consolidated from both structured and unstructured sources within and outside of the organization. For example, in order to identify a potential fraudulent claim, a claims analyst needs information from various sources like a customer management database, policy administration system, external industry databases like ISO, LexisNexis, unstructured information from adjuster reports and social portals. The legacy system and history of mergers and acquisitions hinder the ability to get consolidated, quality data from various sources in a timely manner. There is ultimately a need for data consolidation and timely access. Most companies lack this cross-value-chain insight due to inconsistency, duplicity and siloed data encumbering optimal decisions.

**Inability to derive intelligent information from available data:** Information is residing in disparate core business applications, internal and external databases, hard documents, images, videos and telematics devices. This massive volume of data spread across the enterprise needs to be turned into intelligent and actionable information so insurers can effectively use it to analyze key business parameters, and adjust the strategic roadmap to successfully meet business objectives.

**Inability to forecast key business metrics and detect fraudulent claims:** Many insurers have successfully organized their data and get relevant information on the past performance of their KPIs. However, they still lack the ability to study the past trends and forecast the future performance of KPIs. For example, a claims analyst needs the ability to predict the loss reserve for a new claim based on the cost of similar claims reported and paid in the past. Insurers also lack the ability to detect fraudulent patterns and identify potential fraudulent claims in the life-cycle, which results in increased claims leaks. Fraud costs the property and casualty (P&C) industry \$30 billion each year in the US alone, with that figure projected to rise as both opportunistic and professional fraud continues to grow.

#### **3 Business benefits of application of analytics in Insurance**

Timely data access, consolidated view of information and robust analytics capability can provide measureable and immediate business value to organizations. Some of the expected benefits are:

	Revenue Growth	<ul> <li>Improve product, customer demographics and geographical analytics enable more focused sales strategy</li> <li>Real-time insight into market penetration cross-sell / up-sell opportunity identification significantly drives growth</li> <li>Distribution channel performance measurement enable insurers to conduct focused campaigns</li> </ul>
<b>V</b> S	Expence Reduction	<ul> <li>Dashboard reporting cause analysis what-if analysis, forecasting, flagging and alert empower business users to take informed, timely decisions and help prevent delays</li> <li>Reduced exposure to regulatory fines due to incomplete or inaccurate data and delays</li> </ul>
M	Improved Customer Service	<ul> <li>Timely insight into operational metrics enables user to address concerns related o service turnaround SLAs and customer complaints</li> <li>Granular distribution and segmentation of activities enable business users to optimize business processes, improve profitable customer retention and drive growth</li> </ul>
	Leakage Reduction	<ul> <li>Address underwriting, claims leakage issues and reduce fraud related payments</li> <li>Optimize resource allocation, improve employee efficiency and productivity</li> <li>Improved insights into rating and underwriting parameters optimize product filling strategies and underwriting practices</li> <li>Robust trending and forecasting capabilities help define improved strategies and take adequate preventive measures</li> </ul>

## 4 Hexaware's Insurance analytics solution

Hexaware's Insurance Analytics Solution provides customers with timely access to data, a consolidated view of information and robust analytics to provide measureable, immediate business value to organizations. Customizable and flexible, Hexaware's insurance analytics solution ensures that insurance providers get the required information and associated analytics on-demand. The solution is technology agnostic and includes a comprehensive decision-support system with ready-to-use packaged analytical application with pre-built components for faster time to market. The solution enables business users to measure, monitor and manage KPIs across the insurance value chain. The solution has 3 main components listed below:

- Management Information (MI) reporting
- KPI forecasting
- Pattern detection & Fraud identification

MI reporting: The solution supports business performance measurement across business areas such as life and P&C, and across functional areas like product development, sales and distribution, pricing and underwriting, policy servicing, claims administration and customer management. The solution has a comprehensive set of predefined dashboards and reports for 500+ KPIs, which are categorized under different KPAs.



## Enhanced decision suport

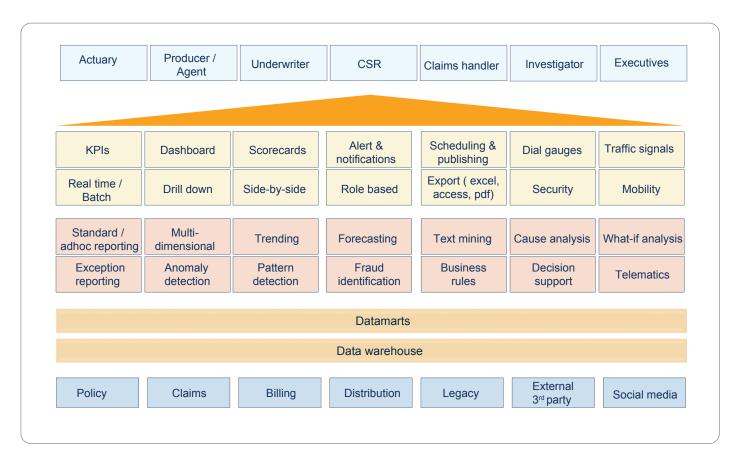
Product development	Sales & distribution	Pricing & Underwriting	Policy servicing	Claims administration	Customer management
Product research	Channel financials	Risk assessment	Policy	Claims financials	Account financial
- Market segment	- commission analysis	- Appetite analysis	responsiveness	- Combined ratio	- Claim analysis
analysis	- Profitability analysis	- Exposure	- Service request	- Expense ratio	- Expense analysis
- Competitor analysis	- Cross-sell / Up-sell	accumulation analysis	activity TAT	- Reserve analysis	- Profitability
- Distributor analysis	analysis	- Rate adequacy	- SLA deviation	- Fraudulent claim	analysis
		analysis	analysis	patterns	- Retention
Product design	Channel	- Product Profitability	- Complaint analysis		strategy analysis
Historical Product	responsiveness	analysis		Claim responsiveness	
analysis	- Servicing TAT	- Loss experience	Portfolio analysis	- TAT by claim activities	Account
Rate making analysis	- Complaints analysis	analysis	- NB to service revenue	- Lag analysis	responsiveness
- Loss experience			- Service channel	- Workload distribution	- Complaint / query
analysis	Channel volume	Premium volume	segmentation	analysis	resolution analysis
	- Hit ratio	- book mix analysis	- Renewal retention	- Average claims aging	- Average service TA
Product performance	- Premium volume	- Hit to Yield analysis	ratio	analysis	
Sale volume analysis	- Customer retention				Account volumes
<ul> <li>ROI analysis</li> </ul>	ration	Policy Volumes	Service volumes	Claims volume	- Inventory of policy
- Claim	<ul> <li>Lead analysis</li> </ul>	- Referral rates	<ul> <li>Service request</li> </ul>	<ul> <li>Claims inventory</li> </ul>	<ul> <li>Inventory of claims</li> </ul>
experience analysis		<ul> <li>VW staff utilization</li> </ul>	volumes	<ul> <li>Closing ratio</li> </ul>	<ul> <li>Inventory of</li> </ul>
	Channel operations	<ul> <li>Acceptance to</li> </ul>	<ul> <li>Service request type</li> </ul>		quotations
	<ul> <li>New channels growth</li> </ul>	rejection ration	analysis	Claims recovery	
	analysis		- Straight-through-	<ul> <li>Salvage recovery</li> </ul>	
	<ul> <li>Acquisition cost</li> </ul>		processing volume	- Subrogation analysis	
	analysis		- Self- service inquiry		
	<ul> <li>Agency cancellation</li> </ul>		analysis		
	ration				

#### Key features of Hexaware insurance analytics solution include:

- KPIs are represented in an intuitive dashboard with highlighted alerts and deviations in thresholds that are set for each KPI
- Role-based dashboards and reports with data-level security
- Multi-dimensional analysis of the KPIs across parameters such as line of business, region, period and business user
- Alerts to flag the deviations of the values from the thresholds set for the KPIs
- Advanced features like dial-gauges, traffic signals and sliders to represent KPIs
- The trend analysis aspect helps track the performance over a time period and demonstrates the health of the indicators with the help of dial-gauges and traffic signals
- Easy drill-down facility helps the user to understand low level details and perform a cause analysis of the problem (if any)
- · Side-by-side reporting and what-if analysis to understand various scenarios and take right decision
- Ad-hoc reporting facility for businesses to generate reports of their choice



#### Insurance analytics solution business blueprint:

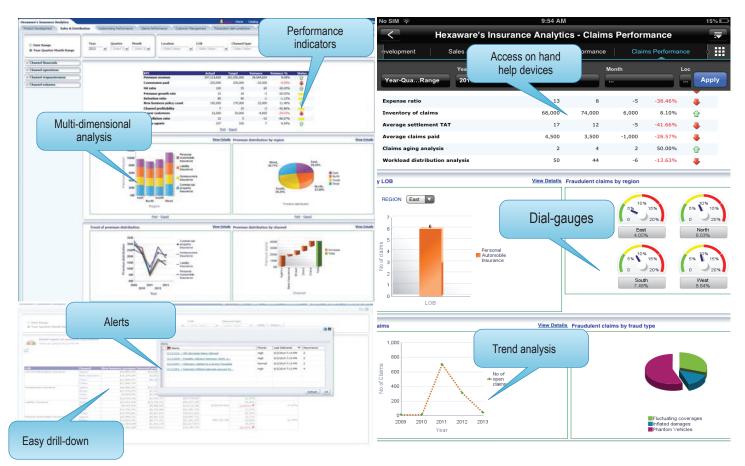


#### Reusable components of Hexaware's packaged analytical solution for Insurance Industry:

1 Repository of over 500+ KPIs, 1000+ reports, 20+ business scenarios for forecasting and fraud detection defined across Insurance life cycle	2 Dashboards and reports layouts to represent KPIs	3 Dashboards and reports available anytime, anywhere on mobile apps and web
<ul> <li>4</li> <li>Robust architecture <ul> <li>Data layer</li> <li>Integration architecture</li> <li>Analytical layer</li> <li>Presentation Layer</li> </ul> </li> </ul>	<ul> <li>Logical ACORD based data model</li> <li>Facts: Policy, Claim</li> <li>Dimensions: LOB, Coverage, Region, Channel, Period, Policy, Claim</li> </ul>	6 Multidimensional OLAP cubes and views Aggregated, Pre-calculated and derived dat:



#### Insurance analytics solution dashboard:



## **KPI forecasting:**

Traditionally, businesses analyze every claim or proposal one case at a time based on the information available. Users gain value when they can view each case in the context of similar past claims or policies in the database. Hexaware's insurance analytics solution not only enables users to measure the past business performance, but also allows the ability to forecast performance based on past data. Key areas include:

- Product performance prediction
- Non-renewal cases identification
- Claim settlement optimization
- Loss reserve forecasting
- Recovery optimization



## **Enhanced decision suport**

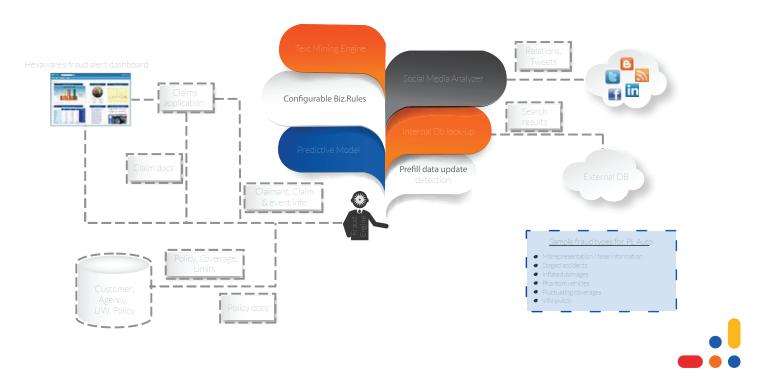
Product development	Sales & distribution	Detect underwriting irregularities	Policy servicing	Claims administration	Customer management
Predict product performance through channels and customer segments Develop base rates	Forecast channel performance Forecast new business through channels Forecast new business through customer Detect agency fraud and ghost broking Forecast hit-to-miss ratio Predict the weakness and strength and growth potential if individual agents & brokers	Forecast product performance by channel, geography, customer Forecast LOB performance Analyze rate adequacy Claims ratio forecasting Expense ratio forecasting	Predict customer satisfaction level customer complaints Forecast renewal retention 'Predict TAT limits and # SLA exceptions	Scoring & assignment Identity fraudulent claims Forecast loss reserves Identify property schemes Detect claims recovery opportunity Suggest limits for instant payouts Predict size and duration of a claim Litigation propensity score Predict TAT limits and #SLA exceptions	Identify cross-sell & up-sell opportunities Identify customers likely to non-renew Identify customer likely to cancel policy Identify customers like to conduct fraud Identify customers likely to be profitable

#### Pattern detection & Fraud identification:

Hexaware provides an advanced fraud management solution which supports fraud prevention, detection and management across functional areas via an integrated approach by consolidating information from internal and external, structured and unstructured sources.

Hexaware's fraud engine blends a variety of techniques, including business rules, predictive modeling, text mining, social network analysis, anomaly detection and an examination of internal and external databases. Each of these techniques alone produces a meaningful result, however, when combined, increases the quality of the results and reduces the probability of false positives. Insurers are able to increase the rate of fraudulent claim detection, identify underwriting irregularity and put an end to claims and policy leaks

#### Conceptual view of the components of the components of the fraud management solution



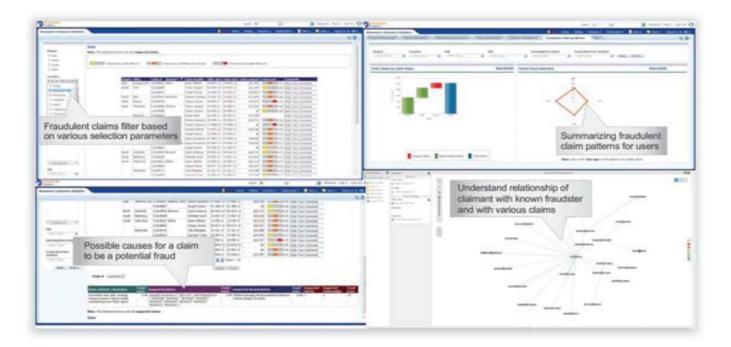
## Key capabilities of Hexaware's Insurance Fraud Engine are:

- **Predictive model** Custom, data-driven predictive analytics model based on a variety of parameters developed by a team of experienced actuaries, statisticians, data scientists and domain experts
- Configurable rules Variety of pre-configured business rules with an ability for business users to update and modify rules
- Text mining Ability to mine information from unstructured sources such as adjuster reports, police reports and social portals
- Relationships and connections detection View and analyze relationships and connections of individuals and groups involved in multiple claims, transactions and also on social portals with known fraudulent groups
- Anomaly detection Identify anomalies in a large group of similar cases eg., claims cost values having multiple standard deviations outside of the norm of similar type of accidents



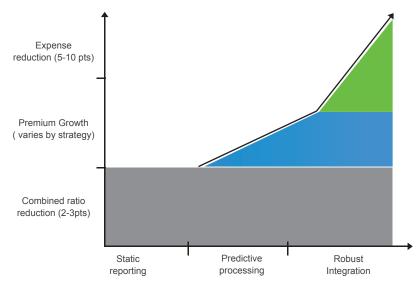


#### Insurance Fraud Engine solution dashboard:



#### **5** Business benefits of Hexaware's Insurance analytics solution

With the use of Hexaware's Insurance analytics solution, Insurers can expect specific benefits that include:



#### Benefit drivers:

Consistent, error-free selection of profitable individual risks thereby reducing leakage

Prevention of fraudulent claim settlement by using online real-time scoring or daily batch scoring reduction fraudulent claims cost payments by 5 to 10 percent.

Improvement in operational efficiency and employee productivity resulting in reduced expenses by as much as 10 percent

Ability to target profitable renewal business and improve retention thereby accelerating the premium growth



#### About Hexaware

Hexaware is the fastest growing next-generation provider of IT, BPO and consulting services. Our focus lies on taking a leadership position in helping our clients attain customer intimacy as their competitive advantage. Our digital offerings have helped our clients achieve operational excellence and customer delight by 'Powering Man Machine Collaboration.' We are now on a journey of metamorphosing the experiences of our customer's customers by leveraging our industry-leading delivery and execution model, built around the strategy- 'Automate Everything, Cloudify Everything, Transform Customer Experiences.'

We serve customers in Banking, Financial Services, Capital Markets, Healthcare, Insurance, Manufacturing, Retail, Education, Telecom, Professional Services (Tax, Audit, Accounting and Legal), Travel, Transportation and Logistics. We deliver highly evolved services in Rapid Application prototyping, development and deployment; Build, Migrate and Run cloud solutions; Automation-based Application support; Enterprise Solutions for digitizing the back-office; Customer Experience Transformation; Business Intelligence & Analytics; Digital Assurance (Testing); Infrastructure Management Services; and Business Process Services.

Hexaware services customers in over two dozen languages, from every major time zone and every major regulatory zone. Our goal is to be the first IT services company in the world to have a 50% digital workforce.

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#### Safe Harbor Statement

Certain statements in this press release concerning our future growth prospects are forward-looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, inten competition in IT services including those factors which may affect our cost advantage, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which Hexaware has made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry.

